

THE MID-AMERICA COMMITTEE

for International Business and Government Cooperation, Inc.

DONALD BAKER,
Partner
Baker & McKenzie

EDWARD A. BRENNAN
Chairman and Chief Executive Officer
Sears, Roebuck and Co.

WILLIAM J. BRODSKY
President and Chief Executive Officer
Chicago Mercantile Exchange

JOHN H. BRYAN
Chairman and Chief Executive Officer
Sara Lee Corporation

DEAN L. BUNTRICK
Chairman and Chief Executive Officer
WMX Technologies, Inc.

DUANE L. BURNHAM
Chairman and Chief Executive Officer
Abbott Laboratories

ROBERT N. BURT
Chairman, President and
Chief Executive Officer
FMC Corporation

DONALD C. CLARK
Chairman and Chief Executive Officer
Household International

FRANK W. CONSIDINE
Honorary Chairman and
Chairman of the Executive Committee
American National Can Company

LESTER CROWN
Chairman
Material Service Corporation

THOMAS R. DONOVAN
President and Chief Executive Officer
Chicago Board of Trade

WILLIAM FARLEY
Chairman and Chief Executive Officer
Farley Industries/Fruit of the Loom, Inc.

H. LAURANCE FULLER
Chairman, President and
Chief Executive Officer
Amoco Corporation

WILLIAM B. GRAHAM
Senior Chairman of the Board
Baxter International Inc.

J. IRA HARRIS
Senior Partner
Lazard Freres & Co.

ROBERT M. HEALEY
President
Chicago Federation of Labor AFL-CIO

JOHN H. JOHNSON
Chairman and Publisher
Johnson Publishing Company, Inc.

JAMES R. KACKLEY
Managing Partner-Chicago
Arthur Andersen

GEORGE D. KENNEDY
Chairman of the Board
INCOBRA Group Inc.

LEONARD H. LAVIN
Chairman of the Board
and Chief Executive Officer
Alberto-Culver Company

SAM S. McKEEL
President, Chief Executive Officer
Publisher
Chicago Sun-Times Company

JOHN D. NICHOLS
Chairman and Chief Executive Officer
Illinois Tool Works Inc.

JAMES J. O'CONNOR
Chairman
Commonwealth Edison

ROBERT A. PRITZKER
President and Chief Executive Officer
The Marmon Group, Inc.

JACK F. REICHERT
Chairman of the Board and
Chief Executive Officer
Brunswick Corporation

PATRICK G. RYAN
Chairman, President and
Chief Executive Officer
Aon Corporation

YUUSUKE SEKINE
Senior Vice President
and General Manager Chicago Branch
Mitsubishi International Corporation

WILLIAM D. SMITHBURG
Chairman and Chief Executive Officer
The Quaker Oats Company

RICHARD E. TERRY
Chairman and Chief Executive Officer
Peoples Energy Corporation

RICHARD L. THOMAS
Chairman of the Board
First Chicago Corporation

STEPHEN M. WOLF
Chairman and President
United Air Lines, Inc.

THOMAS H. MINER
Chairman
The Mid-America Committee

December 8, 1993

ARCHIVO

His Excellency
Patricio Azocar Aylwin
President of the Republic of Chile
c/o H.E. Patricio Silva Echenique
Ambassador of the Republic of Chile
to the United States
1732 Massachusetts Avenue NW
Washington, DC 20036

REPUBLICA CHILENA
PRESENT
REGISTRO ARCHIVO
NR. 93/26342
27 DIC 93
P.A.A. R.C.A.
C.B.E. M.L.P.
M.T.O. E.D.E.C.
M.Z.C.

Dear Mr. President:

The Mid-America Committee would like to invite you to address our membership at an event in your honor in Chicago on your next visit to the United States. Your visions of the future of Chile and relations with the United States would be most well-received by our business and government leaders.


Our international business community has expressed the strong desire to hear your views, especially with respect to the growing activity in trade and investment among the Americas. A number of our Mid-America Committee members have been active in Chile for years, and the potential for greater trade is tremendous.

We know that scheduling is always difficult, so kindly consider this an "open" invitation for 1994. Our goal is to work with Ambassador Silva to arrange the best possible visit to Chicago.

The Mid-America Committee is proud that for more than a quarter of a century, we have been the Midwest's leading forum for US and world leaders to express their views and candidly exchange ideas with America's leading trade and investment executives. We have hosted chiefs of state from throughout the global community, as well as every US President and Secretary of State in office since our inception.

We thank you for your consideration of this invitation and we look forward to the honor of welcoming you to Chicago.

Respectfully yours,


Thomas H. Miner
Chairman

cc: H.E. Patricio Silva Echenique

THE MID-AMERICA COMMITTEE

BACKGROUND-IN-BRIEF

for International Business and
Government Cooperation, Inc.

DONALD BAKER
Partner
Baker & McKenzie

EDWARD A. BRENNAN
Chairman and Chief Executive Officer
Sears, Roebuck and Co.

WILLIAM J. BRODSKY
President and Chief Executive Officer
Chicago Mercantile Exchange

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Chairman and Chief Executive Officer
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Arthur Andersen

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Chairman of the Board
IMCERA Group Inc.

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Chairman of the Board
and Chief Executive Officer
Alberto-Culver Company

SAM S. McKEEL
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Publisher
Chicago Sun-Times Company

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Illinois Tool Works Inc.

JAMES J. O'CONNOR
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Commonwealth Edison

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and General Manager Chicago Branch
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RICHARD L. THOMAS
Chairman of the Board
First Chicago Corporation

STEPHEN M. WOLF
Chairman and President
United Air Lines, Inc.

THOMAS H. MINER
Chairman
The Mid-America Committee

The Mid-America Committee for International Business and Government Cooperation, Inc., is a not-for-profit organization whose membership comprises the chief executive officers of more than 130 of the Midwest's major multinational corporations. The goal of the Committee is to provide a platform for the exchange of views on international economic policy, trade, and investment between senior U.S. and foreign government officials and Committee members.

The Committee was co-founded in 1966 by its current Chairman, Thomas H. Miner, the president of an international consulting firm. The Committee is headquartered in Chicago, and also maintains an office in Washington, DC.

Through the Committee's twenty-seven years, its Committee sponsors have met with well over six hundred U.S. and foreign government officials. Among the Committee's distinguished guests have been Presidents Richard Nixon, Ronald Reagan, and George Bush; the Presidents of the People's Republic of China and the Republic of Poland; the Prime Ministers of Canada, Finland, Hungary, and the Baltic Republics; the Ambassadors of Bahrain, Canada, Egypt, France, Hungary, Israel, Mexico, Mongolia, New Zealand, Poland, the former Soviet Union, and the United Kingdom; His Royal Highness Prince Hassan bin Talal of Jordan; The Right Honourable Margaret Thatcher; and His Excellency Mikhail S. Gorbachev.

Additional Committee activities have included the coordination of high-level trade and investment missions to the Middle East, China, Cuba, Poland, Hungary, and the former Soviet Union. The Committee coordinates briefings for its sponsors in Washington, D.C. with senior U.S. government officials as well as seminars and conferences on topics of current economic interest such as "Trade and Investment in Latin America" and "U.S. Trade with the Post War Gulf."

The Committee has hosted visiting official trade and investment missions and international visitor groups from Africa, the People's Republic of China, Hungary, Japan, South America, Mexico, the Middle East, Latin America, and the former Soviet Union.

The Committee is proud to work closely with the Governor of Illinois, the Mayor of Chicago, and leaders of the Illinois Congressional Delegation in its efforts.

THE MID-AMERICA COMMITTEE

for International Business and
Government Cooperation, Inc.

1993 SPEAKERS AND SEMINARS

Trinh Xuan Lang, Permanent Representative of the Socialist Republic of Vietnam
to the United Nations

Alan J. Dixon, Former United States Senator

Richard M. Daley, Mayor of Chicago

Takakazu Kuriyama, Ambassador of Japan to the United States

Jim Edgar, Governor of Illinois

Asia/Pacific Area Discussion Group

Warren Christopher, Secretary of State of the United States of America

Moorthy Sainsbury, MP, Minister for Industry of Great Britain

Midwest Conference on Spain

U.S. Ambassadors Tour of the American Heartland

William G. Curran, Jr., U.S. Executive Director, European Bank for Reconstruction
and Development

Adrian A. Basora, United States Ambassador to the Czech Republic

John R. Davis, Jr., United States Ambassador to Romania

Hugh Kenneth Hill, United States Ambassador to Bulgaria

Charles H. Thomas, United States Ambassador to Hungary

Western Hemisphere Area Discussion Group

Michael H. Armacost, United States Ambassador to Japan

Robert S. Strauss, Former United States Ambassador to the Russian Federation

Charles McCreevy, Minister of Trade and Tourism of Ireland

John McGuckian, Chairman of the Industrial Development Board of Northern Ireland

Guillermo A. Ford, Vice President of the Republic of Panama

US-CIS Business Leadership Strategy Meetings

Vladimir P. Lukin, Ambassador of the Russian Federation to the United States

Paul Simon, United States Senate

Richard M. Daley, Mayor of Chicago

Li Daoyu, Ambassador of the People's Republic of China to the United States

Laura D'Andrea Tyson, Chairman, President's Council of Economic Advisers

Bela Kadar, Minister of International Economic Relations of the Republic of Hungary

Richard A. Gephardt, Majority Leader, United States House of Representatives

Gubernatorial Reception/Dinner in Honor of the Consular Corps with Governor and
Mrs. Jim Edgar

Raul Granillo Ocampo, Ambassador of the Republic of Argentina to the United
States

R. James Woolsey, Director of United States Central Intelligence

Robert Sherwood Dillon, President & Chief Executive Officer, AMIDEAST

THE MID-AMERICA COMMITTEE

1992 SPEAKERS AND SEMINARS

for International Business and
Government Cooperation, Inc.

Phil Gramm, United States Senate
Jorge Mas Canosa, Chairman of the Cuban American National Foundation
John D. Macomber, President and Chairman of the Export-Import Bank of the United States
Luvsandorjiin Dawagiv, Ambassador of Mongolia to the United States
Marty Russo, United States House of Representatives
Dr. Elizabeth M. Whelan, President of the American Council Science and Health
Dr. István Major, Undersecretary, Ministry of International Economic Relations of
the Republic of Hungary
Dr. Lajos Tolnay, President of the Hungarian Chamber of Commerce
Conference: "European Community 1992 and Beyond -- Trade and Investment Opportunities for
U.S. Business"
Miguel A. Feito, Secretary of State for Commerce, Ministry of Industry, Commerce
and Tourism of Spain
Paul Matthews Cleveland, United States Ambassador to Malaysia
David Floyd Lambertson, United States Ambassador to Thailand
John C. Monjo, United States Ambassador to Indonesia
Robert D. Orr, United States Ambassador to Singapore
Frank G. Wisner, United States Ambassador to the Philippines
William P. Barr, United States Attorney General
Margaret Thatcher, Former Prime Minister of Great Britain
P. Chidambaram, Minister of State for Commerce of India
Peter F. Secchia, United States Ambassador to Italy
Gary Ouellet, Chairman and Chief Executive Officer of Government Consultants International
Thomas W. Simons, Jr., United States Ambassador to Poland
Mikhail S. Gorbachev, Former President of the Soviet Union
Zalman Shoval, Ambassador of Israel to the United States
William G. Curran, Jr., U.S. Executive Director of the European Bank for Reconstruction
and Development
7 Executive Briefing & Roundtable: "Resolving Trade Issues in Arab Gulf Markets"
Lewis B.G. McLean, Ambassador of New Zealand to the United States
John D. Negroponte, United States Ambassador to Mexico
Nicholas F. Brady, United States Secretary of the Treasury
Carol Moseley Braun, Cook County Recorder of Deeds; Democratic Candidate for the
United States Senate
Charles W. Hostler, United States Ambassador to Bahrain
Richard Williamson, Republican Candidate for the United States Senate
Lamar Alexander, United States Secretary of Education
Margaretha Af Ugglas, Minister of Foreign Affairs of the Kingdom of Sweden
Barbara Hackman Franklin, United States Secretary of Commerce
Margaretha af Ugglas, Minister for Foreign Affairs of the Kingdom of Sweden
Rudolph Hommes, Minister for Finance of Colombia
USIA PROGRAM: "Government Regulation of Private Enterprise" for Latin American leaders
Gareth Evans, Minister of Foreign Affairs and Trade of Australia and Deputy Leader of the
Government in the Senate
His Royal Highness Prince El Hassan Bin Talal, Crown Prince of The Hasemite
Kingdom of Jordan

1992 SPEAKERS AND SEMINARS (CON'T)

Mou-Shih Ding, U.S. Representative of the Coordination Council for North American
Affairs (Taiwan)

Natale H. Bellocchi, Chairman and Managing Director of the American Institute of Taiwan

Fernando Panizo, Minister for Tourism of Spain

Vladimir Petrovich Lukin, Russian Ambassador to the United States

The European Community 1992 Award Dinner with Andreas van Agt, Ambassador, Head of the
Delegation of the Commission of the European Communities

William Clark, Jr., Assistant Secretary of State for East Asian and Pacific Affairs

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1991 SPEAKERS AND SEMINARS

Dr. Eduardo Modiano, President of the Privatization Commission and President of the National Economic and Social Development Bank, Brazil

Peter Zwack, Ambassador of the Republic of Hungary

Clayton Yeutter, Chairman of the Republican National Committee

"New Chicago Architecture" Reception and Exhibition

Edward J. Philbin, Chairman of the Interstate Commerce Commission

Rita Klimova, Ambassador of the Czech and Slovak Federal Republic

Richard M. Daley, Mayor of Chicago

Dan Quayle, Vice President of the United States

Lech Walesa, President of the Republic of Poland

Lane Kirkland, President of the American Federation of Labor and Congress of Industrial Organizations

USIA PROGRAM: "Government Regulation of Private Enterprise" for Leaders from North Africa and Sub-Saharan Africa

Robert Mosbacher, United States Secretary of Commerce

Brian M. Jenkins, Managing Director of Kroll Associates

Dick Cheney, United States Secretary of Defense

CONFERENCE: "Recovery: United States Trade with the Post War Gulf"

Janet D. Steiger, Chairman of the Federal Trade Commission

Dr. Béla Kádár, Minister of International Economic Relations of the Republic of Hungary

Vytautas Landsbergis, President of the Presidium of the Supreme Council of the Republic of Lithuania

ROUNDTABLE DISCUSSION: "South Africa Today: Changes and Opportunities"

Harry Heinz Schwarz, Ambassador of South Africa

Dr. Donald B. Rice, United States Secretary of the Air Force

Alan J. Dixon, United States Senator

Michael R. Darby, Under Secretary of Commerce for Economic Affairs, United States Department of Commerce

Keidanren Delegation Council for Better Corporate Citizenship

The Mayors of Chicago's Sister Cities

melda Cisneros, Minister of Development of the Republic of Venezuela

1991 Chicago Congressional Weekend

Frederick Morris Bush, Commissioner General of the United States Pavilion at the 1992 Universal World's Fair in Seville, Spain

Jurgen W. Möllemann, Minister of Economics of the Federal Republic of Germany

USIA PROGRAM: "From Farm to Market" for Soviet Agricultural Leaders

Edgar Savisaar, Prime Minister of the Republic of Estonia

Ivars Godmanis, Prime Minister of the Republic of Latvia

Gediminas Vagnorius, Prime Minister of the Republic of Lithuania

Eugene J. McAllister, Assistant Secretary of State for Economic & Business Affairs

Xu Zhaolong, Vice Chairman, China International Trust & Investment Corporation and Accompanying Delegation

INTERNATIONAL CENTENNIAL FORUM: "Challenges of an Asian Century" University of Chicago Center for East Asian Studies

Prosper Thuysbaert, Permanent Representative of Belgium to the North Atlantic Treaty Organization

Gunduz Aktan, Permanent Representative of Turkey to the United Nations

Paul Simon, United States Senate

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1990 SPEAKERS AND SEMINARS

Joseph Cardinal Bernardin, Archbishop of Chicago

Alfred C. Sikes, Chairman of the Federal Communications Commission

Richard T. McCormack, Under Secretary of State for Economic and Agricultural Affairs

Carl Gershman, President, National Endowment for Democracy

CONFERENCE: "Agribusiness in Asia, Eastern Europe, and the Near East:

Opportunities for Business and Government Cooperation"

Valentin Mikhaylovich Vologzhin, Chairman of the Committee on Economic Reform,
Supreme Soviet

Neil F. Hartigan, Attorney General, State of Illinois

Lauro F. Cavazos, United States Secretary of Education

Lynn M. Martin, United States House of Representatives

Jerry J. Jasinowski, President, National Association of Manufacturers

CONFERENCE: "Exploring United States - Mexico Trade and Investment in the 1990's"

Paul Simon, United States Senator

Tadeusz Mazowiecki, Prime Minister of the Republic of Poland

Herman J. Cohen, Assistant Secretary of African Affairs, United States
Department of State

Thomas R. Pickering, United States Permanent Representative to the United Nations

Dr. Norman E. Borlaug, Nobel Laureate

Lee H. Hamilton, United States House of Representatives

John Edwin Robson, Deputy Secretary, United States Treasury

Morton I. Abramowitz, United States Ambassador to Turkey

Richard C. Breeden, Chairman, United States Securities and Exchange Commission

Zhu Qizhen, Ambassador of the People's Republic of China

Shaikh Khalid Bin Saqr Al Qassimi, Ambassador of the United Arab Emirates

Jaroslav Koran, Lord Mayor of Prague, Czech and Slovak Federal Republic

Moshe Arad, Ambassador to Israel

"New Chicago Architecture" Reception and Exhibition

Tong-Jin Park, Ambassador of the Republic of Korea

Carla A. Hills, United States Trade Representative

Zhu Rongji, Mayor of Shanghai, and Accompanying Mayoral Delegation

Henry E. Catto, United States Ambassador to Great Britain

Abid Hussain, Ambassador to India

Dzevad Mujezinovic, Ambassador of the Socialist Federal Republic of Yugoslavia

Marcilio Marques Moreira, Ambassador of Brazil

Sir Antony Acland, Ambassador of the United Kingdom of Great Britain and Northern Ireland

Harri Hermanni Holkeri, Prime Minister of Finland

SEMINAR: "The United States and Mexico -A Partnership for Growth"

Jacques Andreani, Ambassador of France

Kazimiera Dziewanowski, Ambassador of the Republic of Poland

Chicago Symphony Orchestra Trustees and Friends' Tour of Leningrad, Moscow, Budapest,
and Vienna with Sir Georg Solti

Derek H. Burney, Ambassador of Canada

**THE
MID-AMERICA
COMMITTEE**

for International Business and
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1993 MID-AMERICA COMMITTEE SPONSORS

ABBOTT LABORATORIES

Duane L. Burnham
Chairman of the Board and Chief
Executive Officer

ALBERTO-CULVER COMPANY

Leonard H. Lavin
Chairman of the Board and
Chief Executive Officer

ALLSTATE INSURANCE COMPANY

Wayne E. Hedien
Chairman of the Board and
Chief Executive Officer

ALTHEIMER & GRAY

Louis B. Goldman
Partner

AMERICAN AIRLINES

Robert L. Crandall
Chairman and President

AMERICAN APPRAISAL ASSOCIATES, INC.

Richard A. Giesen
Chairman of the Board and
Chief Executive Officer

AMERICAN NATIONAL CAN COMPANY

Frank W. Considine
Honorary Chairman and Chairman
of the Executive Committee

AMERITECH

William L. Weiss
Chairman and Chief Executive
Officer

AMERITECH INTERNATIONAL

Andrés B. Bande
President

AMOCO CORPORATION

H. Laurance Fuller
Chairman, President and Chief
Executive Officer

AON CORPORATION

Patrick G. Ryan
Chairman, President and Chief
Executive Officer

ARCHAMBAULT CORPORATION

Bennett Archambault
President

ARTHUR ANDERSEN

James R. Kackley
Managing Partner - Chicago

AXIA INCORPORATED

Dennis W. Sheehan
Chairman, President and Chief
Executive Officer

BAKER & MCKENZIE

John V. McGuigan
Chairman of the Executive
Committee

NEAL BALL COMPANY

Neal Ball
President

BANC ONE ILLINOIS CORPORATION

Willard Bunn III
Chairman and Chief Executive
Officer

BARNES, RICHARDSON & COLBURN

Robert E. Burke
Partner

BARTON INCORPORATED

Ellis M. Goodman
Chairman and Chief Executive
Officer

BAXTER INTERNATIONAL INC.

William B. Graham
Senior Chairman of the Board

BOOZ, ALLEN & HAMILTON, INC.
Cyrus F. Freidheim
Vice Chairman

BRUNSWICK CORPORATION
Jack F. Reichert
Chairman of the Board, President
and Chief Executive Officer

CBI INDUSTRIES, INC.
John E. Jones
Chairman, President and Chief
Executive Officer

CENTEL CORPORATION
John P. Frazee
Chairman and Chief Executive
Officer

CHEMICAL WASTE MANAGEMENT, INC.
Jerry E. Dempsey
Chairman of the Board

CHICAGO BOARD OF TRADE
Thomas R. Donovan
President and Chief Executive
Officer

THE CHICAGO CORPORATION
John A. Wing
Chairman, President and Chief
Executive Officer

CHICAGO FEDERATION OF LABOR AFL-CIO
Robert M. Healey
President

CHICAGO MERCANTILE EXCHANGE
William J. Brodsky
President and Chief Executive
Officer

CLARK EQUIPMENT COMPANY
Leo J. McKernan
Chairman, President and Chief
Executive Officer

**COMBINED INSURANCE COMPANY
OF AMERICA**
W. Clement Stone
Chairman of the Board

COOPERFUND, INC.
Richard H. Cooper
Chief Executive Officer

COOPERS & LYBRAND
Patrick J. McDonnell
Vice Chairman, Midwest Region

CREDIT AGRICOLE - CHICAGO BRANCH
Schuyler B. Olson
Senior Vice President and Head
of Corporate Banking and
Finance-USA

DEAN FOODS COMPANY
Howard M. Dean
Chairman and Chief Executive
Officer

DEAN WITTER REYNOLDS INC.
Steven F. Deli
Managing Director

DEARBORN FINANCIAL, INC.
Talat M. Othman
President

DEERE & COMPANY
Hans Becherer
Chairman and Chief Executive
Officer

R. R. DONNELLEY & SONS COMPANY
John R. Walter
Chairman and Chief Executive
Officer

**THE EARL KINSHIP CAPITAL
CORPORATION**
Wesley M. Dixon
Vice President

EDELMAN PUBLIC RELATIONS WORLDWIDE
Daniel J. Edelman
Chairman and Chief Executive
Officer

EGON ZEHNDER INTERNATIONAL INC.
Kai Lindholst
Managing Partner

ENCYCLOPAEDIA BRITANNICA
Robert P. Gwinn
Chairman of the Board and Chief
Executive Officer

ERNST & YOUNG
Robert A. Center
Vice Chairman and Regional
Managing Partner

FARLEY INDUSTRIES
William Farley
Chairman and Chief Executive
Officer

FEDERAL RESERVE BANK OF CHICAGO
Silas Keehn
President

THE FIRST BOSTON CORPORATION
Joseph F. Huber
Managing Director

FIRST CHICAGO CORPORATION
Richard L. Thomas
Chairman of the Board

THE FLORSHEIM SHOE COMPANY
Ronald J. Mueller
President and Chief Executive
Officer

FMC CORPORATION
Robert N. Burt
Chairman, President and Chief
Executive Officer

GARDNER, CARTON & DOUGLAS
The Honorable Neil F. Hartigan
Partner

W. W. GRAINGER, INC.
David W. Grainger
Chairman of the Board

HELLER FINANCIAL, INC.
Michael S. Blum
Chairman and Chief Executive
Officer

HMO AMERICA, INC.
Stuart Levine
Attorney at Law

HOTEL INTER-CONTINENTAL CHICAGO
Rex Rice
General Manager

HOUSEHOLD INTERNATIONAL
Donald C. Clark
Chairman and Chief Executive
Officer

WAYNE HUMMER & CO.
William B. Hummer
Senior Partner

HYATT CORPORATION
Thomas J. Pritzker
President

ILLINOIS CENTRAL RAILROAD
Edward L. Moyers
Chairman and Chief Executive
Officer

ILLINOIS TOOL WORKS INC.
John D. Nichols
Chairman and Chief Executive
Officer

IMC FERTILIZER GROUP, INC.
Billie B. Turner
Chief Executive Officer

IMCERA GROUP INC.
George D. Kennedy
Chairman of the Board

THE JOHN BUCK COMPANY

John A. Buck
President

JOHNSON PUBLISHING COMPANY, INC.

John H. Johnson
Chairman, Publisher and Chief
Executive Officer

KATTEN MUCHIN & ZAVIS

Allan B. Muchin
Co-Managing Partner

A.T. KEARNEY, INC.

Fred G. Steingraber
Chairman and Chief Executive
Officer

KEMPER FINANCIAL COMPANIES

Charles M. Kierscht
Chairman, President and Chief
Executive Officer

KLUTZNICK INVESTMENTS

The Honorable Philip M.
Klutznick
Senior Partner

KPMG PEAT MARWICK

K. Dane Brooksher
Managing Partner

KRAFT GENERAL FOODS NORTH AMERICA

Richard P. Mayer
Chairman and Chief Executive
Officer

LAZARD FRERES & CO.

J. Ira Harris
Senior Partner

LEAF, INC.

James A. Hanlon
President and Chief Executive
Officer

G. LEBLANC CORPORATION

Vito Pascucci
Chairman of the Board and
Chief Executive Officer

**LIQUID CARBONIC INDUSTRIES
CORPORATION**

Robert J. Daniels
President and Chief Executive
Officer

THE MARMON GROUP, INC.

Robert A. Pritzker
President and Chief Executive
Officer

MARSHALL LEAF INTERNATIONAL

Marshall S. Leaf
Managing Director

MATERIAL SERVICE CORPORATION

Lester Crown
Chairman

MAYER, BROWN & PLATT

Robert A. Helman
Chairman

MCDERMOTT, WILL & EMERY

John H. McDermott
Partner

MCDONALD'S CORPORATION

Michael R. Quinlan
Chairman of the Board

MCKINSEY & COMPANY, INC.

Rajat Gupta
Managing Director - Chicago

MID-CITCO, INC.

E. M. Bakwin
Chairman of the Board

MITSUBISHI INTERNATIONAL CORPORATION
Yuusuke Sekine
Senior Vice President, General
Manager Chicago Branch

MORGAN STANLEY & CO. INCORPORATED
William H. Strong
Managing Director

NALCO CHEMICAL COMPANY
W.H. Clark
Chairman and Chief Executive
Officer

**NATIONAL ASSOCIATION OF
MANUFACTURERS**
Jerry Jasinowski
President

NIPPON EXPRESS U.S.A., INC.
Tsuneo Tanase
Regional Vice President-Midwest

**NORTHROP CORPORATION
ELECTRONICS SYSTEMS DIVISION**
James L. Owsley
Vice President and General
Manager

OGILVY ADAMS & RINEHART
Marilou von Ferstel
Executive Vice President
and General Manager

PEOPLES ENERGY CORPORATION
Richard E. Terry
Chairman and Chief Executive
Officer

PITMAN-MOORE, INC.
William J. Mercer
President and Chief Executive
Officer

PREMARK INTERNATIONAL, INC.
Warren L. Batts
Chairman and Chief Executive
Officer

PRICE WATERHOUSE
Thomas A. Donahoe
Vice Chairman

PRUDENTIAL SECURITIES, INC.
Harrington Bischof
Managing Director

THE QUAKER OATS COMPANY
William D. Smithburg
Chairman and Chief Executive
Officer

ROBINSON INCORPORATED
The Honorable Paul H. Robinson
Chairman

ROLLINS HUDIG HALL
Arthur F. Quern
President and Chief Operating
Officer

S&C ELECTRIC COMPANY
John R. Conrad
Chairman and Chief Executive
Officer

SAKURA DELLISHER, INC.
Leo Melamed
Chairman and Chief Executive
Officer

SARA LEE CORPORATION
John H. Bryan
Chairman and Chief Executive
Officer

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President

SEARS, ROEBUCK AND CO.
Edward A. Brennan
Chairman and Chief Executive
Officer

SIDLEY & AUSTIN

Lee M. Mitchell
Partner

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COMMERCE & COMMUNITY AFFAIRS**

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Director

STONE MANAGEMENT CORPORATION

James H. Stone
President

THE SUN-TIMES COMPANY

Sam S. McKeel
President, Chief Executive
Officer and Publisher

SWISS AIR TRANSPORT CO. LTD.

J. Patrick O'Brien
General Manager
Midwest USA

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President

Sondra A. Healy
Chairman of the Board

UNITED AIR LINES, INC.

Stephen M. Wolf
Chairman and President

UOP

Michael D. Winfield
President and Chief Executive
Officer

USG CORPORATION

Eugene B. Connolly
Chairman and Chief Executive
Officer

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Chairman of the Board and
Chief Executive Officer

WHIRLPOOL CORPORATION

Jack D. Sparks
Chairman of the Board, Retired
Chairman, Finance Committee

WHITMAN CORPORATION

Bruce S. Chelberg
Chairman and Chief Executive
Officer

WORLDWIDE CHAIN STORE SYSTEMS, INC.

Charles C. Fitzmorris
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Officer